

Level 3 of 5: ready for a first project.

Based on the eight answers a Swedish credit fund gave on 22 September 2026. This is Northern AI Labs’ own model, and the level describes your starting point from your own answers. It is not a comparison with other companies.

1 By hand Most work done by hand, information in email and files, approvals leave no trail.	2 Organised, but manual Routines and organised files, but information is moved by hand.	3 Ready for a first project Information in systems or organised files, approvals traceable, someone owns the question.	4 A process in production Something automated in production, with review around it.	5 Ongoing Several processes in production, one owner, controls in place. Not everyone's goal.
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What decided the level		
Area	Your answer	What it means
How the work is done	About half of the recurring work is done by hand	There is time to save, and there are parts that already work and can be built on.
Where the information is and how it arrives	In systems, but moved between them by hand. The documents arrive partly structured, in Excel	This is the most common starting point for a first project: the information exists, and the work is moving it and reconciling it.
Controls and approvals	According to a written procedure	The approval step can be written into a system as it is. Traceability improves when that is done.
Experience and ownership	Individual tools have been tried. One person drives the question alongside their role	There is someone to work with. A project needs that person's time set aside for four weeks.

Why level 3 and not level 4

Nothing is in production yet. Level 4 means a process runs automatically in the daily work, with review around it. That is decided not by how much AI you use but by a bounded process having been built, approved and put into use.

What the next step usually is at level 3

A first project on one bounded process, with the approval step built in. Which process fits best depends on which tasks take the most time and where the documents are already organised. You said you would most like to see the reconciliation against the administrator automated; that is often a good first candidate precisely because the documents are known and the result is easy to judge.

If you want an assessment of your own work

This page is based on eight answers and gives an indication. A written assessment is based on a 45-minute call about how you work, and sets out which tasks are worth automating, what they require and where we recommend you start. It is free of charge and commits you to nothing.

Open points: none. Had you answered “Don’t know” to any question, it would be listed here, without points, with a line on what would decide it.

Commercial Director Northern AI Labs	Prepared 22 September 2026, from your answers
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